

KIRKLEES HEALTH & WELLBEING BOARD

MEETING DATE: Developing the Kirklees Health and Wellbeing Plan 2017-2021

TITLE OF PAPER: 24th November 2016

1. Purpose of paper

To provide the Board with an update on progress with developing the Kirklees Health and Wellbeing Plan 2017-2021 (formerly known as the Kirklees STP).

To enable the Board to comment on the working draft of the Plan and to gain the Board's support for the proposed next steps.

2. Background

The Board has received regular updates on the development of both the West Yorkshire & Harrogate Sustainability & Transformation Plan (STP) and the local Kirklees plan since January 2016.

As noted at the Health and Wellbeing Board meeting in September there are 44 STPs being developed, of which the West Yorkshire & Harrogate STP is one. A paper outlining progress with developing the West Yorkshire & Harrogate STP is also being presented to the Board on 24th November. The West Yorkshire & Harrogate STP is built from six local area place-based plans, including Kirklees.

To avoid confusion we are proposing that our local place-based plan is now called the **Kirklees Health and Wellbeing Plan 2017-2021**. This will also serve to reinforce the connection with the Kirklees Joint Health and Wellbeing Strategy (JHWS). The development and implementation of the JHWS remains a statutory duty.

It is important to note that the focus of the STPs and local place based plans is the sustainability and transformation of the health and social care system, whilst the JHWS has a wider scope covering all those issues that impact on the health and wellbeing of the local population.

A working draft of the Kirklees Health and Wellbeing Plan will be available prior to the Board meeting. This draft reflects the comments and suggestions made at the workshop held on 27th October.

There are a range of areas it is important to highlight to the Board:

- **Engagement:** the current draft plan builds on what we have learnt from a wide range of engagement activity, some of which are highlighted in the Plan. Whilst the development of the STP and our local plan does not replace the statutory duty to engage nor changes the role of Scrutiny, our aim is to go beyond our legal duty to engage. We aim to involve people at two key points when we are considering making changes to services: as proposals are being developed and when we are making the final decision.
- **Governance & Leadership:** the current draft recognises that the Board will take the lead in the development and delivery of the Plan and that all partners will need to take responsibility for embedding the Plan in their own organisational plans. It also recognises that the current governance arrangements need updating to reflect the growing need for an integrated approach to decision making. Proposals are being developed and trialled for a new 'joint committee' with representatives from the Council

and both CCGs. The joint committee will provide a mechanism for dealing with issues that require both CCGs and the Council to make a decision in a co-ordinated way and which are beyond the delegated powers of individual officers or would benefit from being made in a wider forum. Current thinking is that the CCGs and Council would agree a work programme for the Joint Committee that clearly sets out a range of issues/service areas that the joint committee will be responsible for on behalf of partners. For each issue/service area this will include specifying the target population, the financial envelope available, the outcomes and objectives to be achieved. Initial areas to be included in the work programme could be Healthy Child Programme and CAMHS, Transforming Care Programme and Better Care Fund.

- **Common threads:** discussions at the October workshops highlighted a number of 'common threads' that should inform all elements of the Plan. These include
 - **Plans:** The shift from just single organisation plans to a set of interlinked plans for the Kirklees place covering our workforce, our estate, our digital future, our intelligence.
 - **People:** a common commitment to growing our own and making Kirklees a great place to work by breaking down barriers between organisations and developing a better shared understanding of key target groups of vulnerable people.
 - **Pound:** developing local supply chains to maximise the value of public sector spend to the local economy, whilst ensuring value for money, and encouraging local people and our own organisations to support local voluntary sector organisations.
 - **Building peoples strengths and resilience:** helping build stronger communities, supporting carers and families, and enabling people to self-care
 - **Improving services:** keeping the focus on improving the outcomes that are important to individuals and reducing avoidable differences, improving productivity and quality.
- **Implementation:** we have identified a range of workstreams to ensure the Plan is delivered. Wherever possible these should utilise existing programmes and structures. Each workstream will have a nominated Health and Wellbeing Board member to act as a link back into the Board. Each workstream will need to develop a high level work programme which builds on the detail included in the draft Plan. Each workstream will present its initial work programme to the Board over the next few meetings, and will provide regular (6 monthly) updates on progress, implementation issues and future programme of work.

The Plan encompasses a range of activity that has been in development for a number of months, or in some cases years, and the planning and decision making processes for those areas are well established. It is worth reiterating that the proposed approach to the Kirklees Health and Wellbeing Plan is to recognise where decisions have been made in crucial areas, and to use the Plan to inform the way in which these decisions are implemented.

3. Proposal and next steps

- To continue to refine the working draft so that a final version is available by 23rd December, and that this is presented to the January Board meeting for sign-off.
- To further develop proposals for the new joint committee, and take these into the relevant Council and CCG decision making processes with the aim of the joint committee

being in place as soon as possible in the new financial year.

- To work with the nominated workstream leads to develop a high level work programme which builds on the detail included in the draft Plan.

4. Financial Implications

Not applicable

5. Sign off

Carol McKenna, Chief Officer, Greater Huddersfield CCG

Richard Parry, Director for Commissioning, Public Health and Adult Social Care, Kirklees Council

7. Recommendations

That the Board

- Note the progress with developing the Kirklees Health and Wellbeing Plan 2017-2021 and endorse the new name
- Comment on the working draft, and the proposed timescales for a final version and sign-off at the January Health and Wellbeing Board
- Support the proposal to develop a joint committee and get formal sign-off to enable the committee to be operational as early as possible in 2017-18
- Endorse the inclusion of the 'common threads' in the Plan and the expectation that these will inform the implementation of all the priorities and supporting programmes
- Endorse the proposed workstreams, and the development of a high level work programme for each, and that these will be presented to the Board and with 6 monthly progress reporting.
- Nominate a Board member for each workstream to provide a link back into the Board.

8. Contact Officers

Phil Longworth, Health Policy Officer, Kirklees Council

Rachel Millson, Business Planning Manager, North Kirklees CCG

Natalie Ackroyd Business Performance Reporting and Planning Manager, Greater Huddersfield CCG